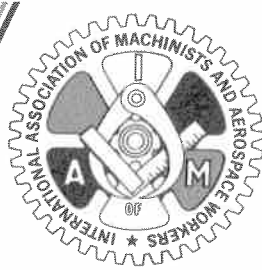


**International  
Association of  
Machinists and  
Aerospace Workers**



9000 Machinists Place  
Upper Marlboro, Maryland 20772-2687

Area Code 301  
967-4500



OFFICE OF THE INTERNATIONAL PRESIDENT

September 15, 2011

Subject: 2011 United Way Campaign

TO ALL GENERAL VICE PRESIDENTS, CHIEFS OF STAFF, ASSISTANT  
SECRETARY, GRAND LODGE REPRESENTATIVES, GRAND LODGE AUDITORS,  
AND SPECIAL REPRESENTATIVES

Dear Sisters and Brothers:

In the past two years, we've all seen how interconnected we are. When people are unemployed and more families are financially unstable, the impact is felt throughout the community and even throughout a region as money tightens up everywhere. As more and more people struggle to make ends meet, it is important that we do what we can to help those in need.

For many years our Union has contributed to the annual United Way Campaign. By donating to the United Way we help fund vital services necessary to assist people who are in need. Whether it is through financial security, general health and well-being, or early childcare education, our contributions go a long way to support the programs that advance the common good for all.

The International Association of Machinists and Aerospace Workers endorses this year's United Way Campaign. We urge you to support the 2011 United Way Campaign. By contributing, you are investing in our communities and our future.

In solidarity,

R. Thomas Buffenbarger  
International President

Warren L. Mart  
General Secretary-Treasurer

RTB/WLM/CNM/clb

cc: Dir Micallef  
Bud Biscardo, United Way of America  
Will Fisher, AFL-CIO  
Judy Parkins, AFL-CIO